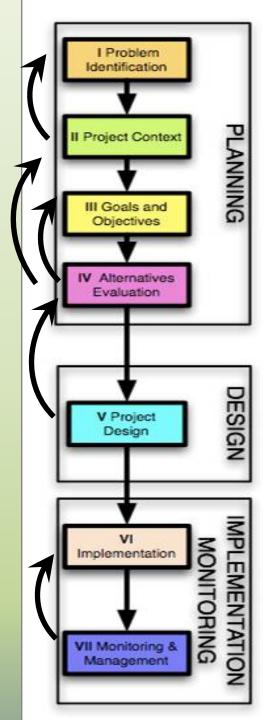


## Learning Objectives

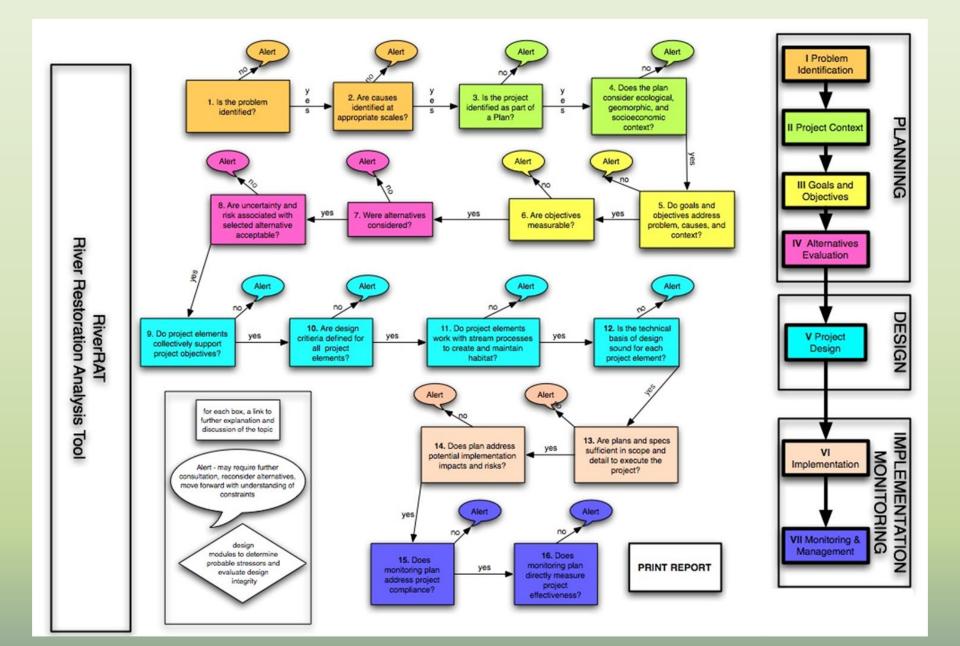
- Describe Steps in Effective Project
   Development Process
- Describe Problem Identification
- Explain Why Setting Goals and Objectives is Critical to Successful Projects
- Explain How to Develop Process-based Project Approaches



## Project Development Process

- Effective Planning Phase Important to Success
- Avoid Selecting Alternatives and Project Design Elements without Identifying Problem
- Project Development is a Sequential Process, but with Feedback Loops

## RiverRAT: Project Development Process



## Problem Identification

Distinguish between Symptoms (Structure and Form) and Causes (Processes and Functions)



**Example: Channel Incision** 

Symptoms:

**Eroding Banks** 

- Loss of Floodplain Connection
- Causes:
  - U/S Urbanization
  - D/S Removal of Wood
  - D/S Channel Straightening
  - U/S Flow Concentration



### **Problem Identification**

### Identify Problem Scale

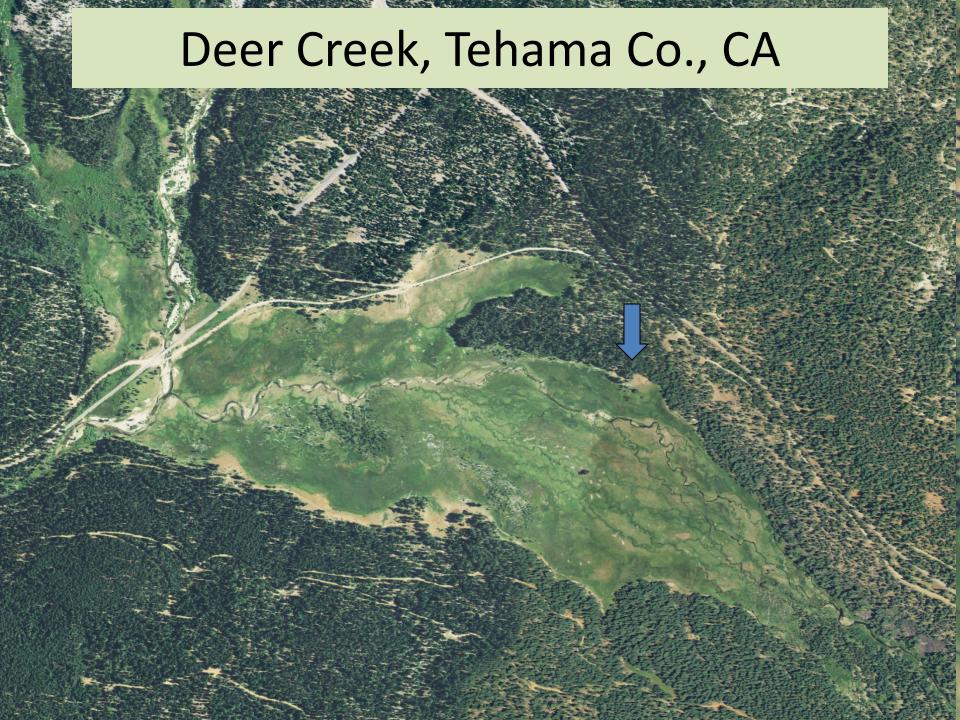


#### Spatial:

- Local
- Reach
- Watershed

#### Temporal:

- Incidental
- Chronic
- Trend



## Project Context

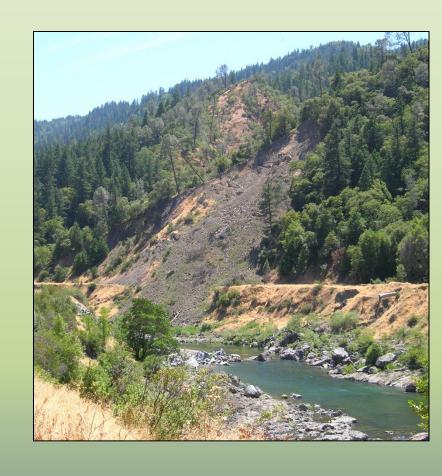
## Factors that Influence Restoration Opportunities and Outcome

#### **Setting and Constraints:**

- Physical/Geomorphic
- Social/Regulatory/Legacy

#### **Recommendations:**

- Work within Watershed Context
- Question Constraints



## Establish Goals and Objectives

#### Goal – desired outcome

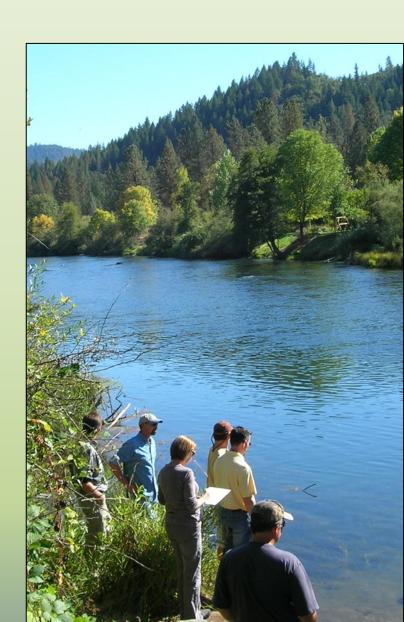
- Defines intent and outcome
- Provides a guiding image
- Relevant to watershed context

#### Objective – means to the outcome

- Specific action that supports goal
- Measurable
- Relevant to the goal

## **Setting Effective Goals**

- Goals Should Address Identified Problems and Project Context
- Involve All Stakeholders (and Regulatory Agencies)
- Goal Setting is a Discovery Process –
   Identify What's Important
- Goal Statements Should <u>Not</u> Be Prescriptive



## Objectives

## Statements of **Measurable** Outcomes that Support Achieving a Goal within a Specified **Time** Frame

- Objectives are Testable
- Fuzzy Objectives Indicate
   Uncertainties and Areas that
   May Require Further
   Investigation



# Process-based Principles for Restoring River Ecosystems

- Principle 1: Target the root causes of habitat and ecosystem change.
- Principle 2: Tailor restoration actions to local potential.
- Principle 3: Match the scale of restoration to the scale of physical and biological processes
- Principle 4: Be explicit about expected outcomes, including recovery time.

From: *Process-based Principles for Restoring River Ecosystems,* Beechie et al. 2010

## **Identify Alternatives**

- Conduct Additional Investigations as Required to Address Goals and Objective
- Evaluate Constraints:
  - Question Assumptions
  - Don't Consider Cost as a Constraint
- Brainstorm Alternatives
  - Don't Dismiss Because
     Impractical or Infeasible
- Consider No-action





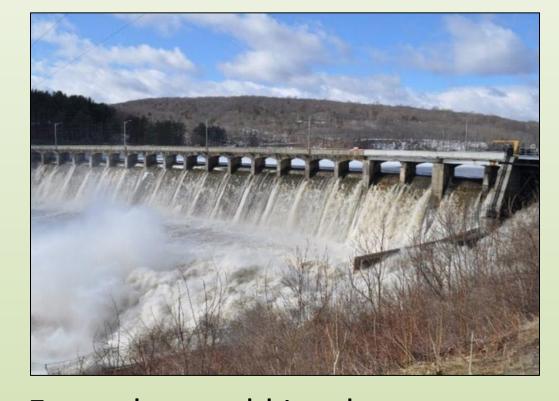
# Evaluate Alternatives and Select Alternative

- Quantify Outcomes
  - Address Uncertainty and Risk
  - Enumerate Costs and Benefits for Short and Long Term
- Involve Stakeholders in Judgment Calls
- Don't Get Locked in to First Design
- Revise or Combine Alternatives if Appropriate
- Use Decision Making Tools to Screen, Rank, and Select Alternatives

Table 29.	Project	Ranking and	Final	Scoring
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Project	Project Cost		Habitat Output Units	Flood Storage	Sedimentation Capacity	Long Term Sustainability	Total Score
w/o Project	\$	<u>-</u>	0.10	0.17	0.12	0.20	0.49
Alternative 1	\$	4,380,100	0.51	0.92	0.94	0.30	2.16
Alternative 2	S	5,267,300	0.94	1.00	1.00	0.40	2.40
Alternative 3	\$	5,794,800	1.00	0.87	0.81	0.80	2.48

# Hazard and Risk

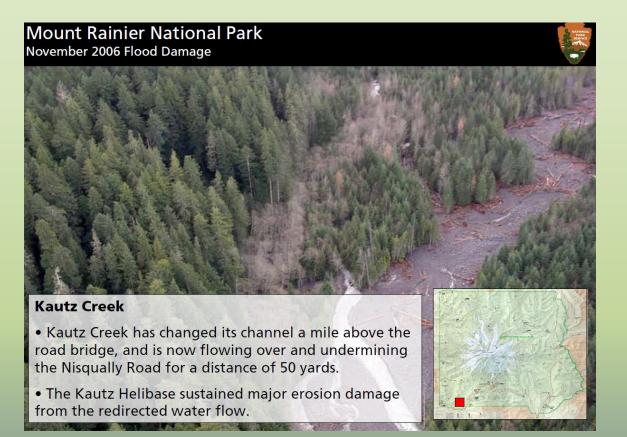


Hazard: is a Condition or Event that could Lead to Unplanned or Undesirable Event

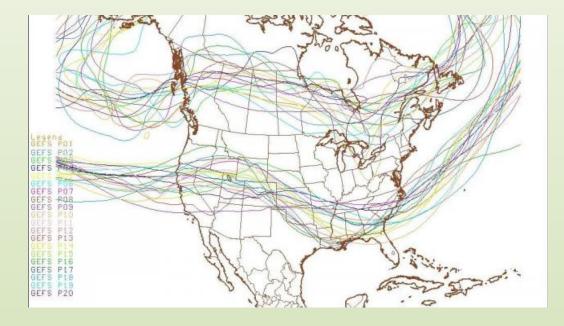
Risk: is the Combination of the Likelihood of the Occurrence of a Hazard and the Severity of that Hazard.

# Type of Risks in Restoration

- Risk to Project Owners (cost, liability)
- Risk to Ecosystem (design failures)
- Social Risk (public perception of project failing or not being cost effective)



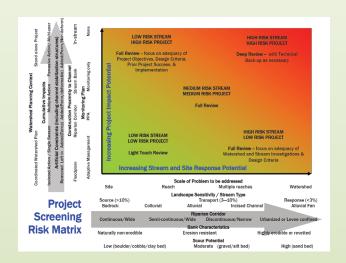
## Uncertainty



#### Two Sources:

- Natural Variability
  - Source: Complex Behavior Population of Natural Systems
  - Can Be Characterized, but not Reduced
- Knowledge Uncertainty
  - Source: Limits on Our Ability to Measure and Model Natural Systems
  - Limits Costs, Time, Lack of Data, Lack of Understanding
  - Can be Reduced (perhaps) with Additional Investigations

## RiverRAT Risk Matrix



The screening tool is in the form of a 2-axis matrix:

#### X-axis:

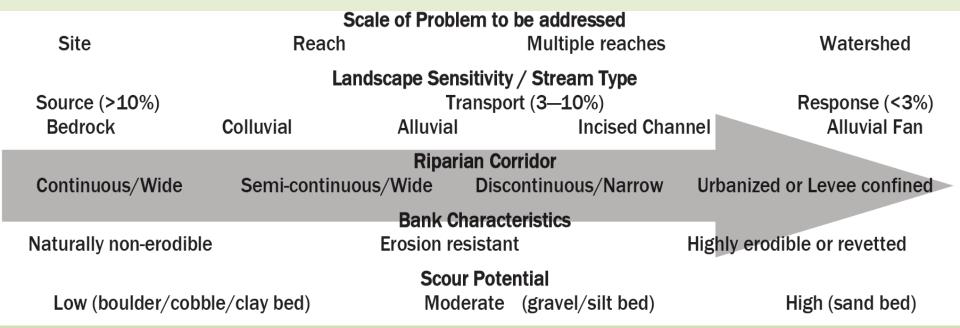
- Risk to Resource due to *Inherent Site Response* 

#### Y-axis

- Risk to Resource created by *Project Actions* 

See: Thorne, C. et al. 2014. Project Risk Screening for River Management and Restoration.

## X-Axis: Site Response



Increasing Risk (Probability x Hazard Consequences)

## Y-Axis: Project Actions

#### **Watershed Planning Context**

**Coordinated Watershed Plan** 

Stand alone Project

#### **Cumulative Impacts**

Isolated Action / Single Season

**Multiple Action** 

Pervasive Action/ Multi-year

#### **Artificial Constraints (including channel stabilization structures)**

Removed Left in Added(Temp) Added(Perm/deformable) Added(Perm/Non-deform)

#### **Construction Proximity to Channel**

Floodplain

Riparian Corridor

**Stream Bank** 

In-stream

#### **Monitoring Plan**

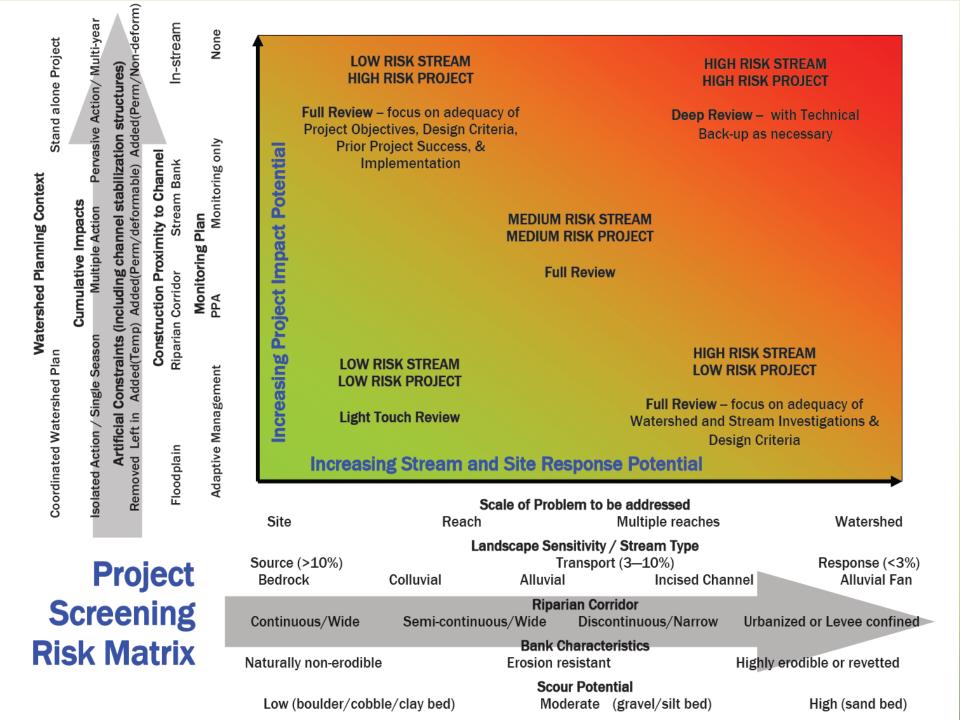
**Adaptive Management** 

PPA

Monitoring only

None

Increasing Risk (Probability x Hazard Consequences)



#### LOW RISK STREAM HIGH RISK PROJECT

Full Review – focus on adequacy of Project Objectives, Design Criteria, Prior Project Success, & Implementation HIGH RISK STREAM HIGH RISK PROJECT

Deep Review – with Technical Back-up as necessary

MEDIUM RISK STREAM MEDIUM RISK PROJECT

**Full Review** 



LOW RISK STREAM LOW RISK PROJECT

**Light Touch Review** 

HIGH RISK STREAM LOW RISK PROJECT

Fill Review – focus on adequacy of Wate shed and Stream Investigations & Design Criteria

**Increasing Stream and Site Response Potential** 

<1.0x no rootwad Stand-alone Project Multi-Reach Scale None Piers Low Density, Fast Decay Cabling Entire Structure Structures Wood Length (multiple of channel width) & Wood Properties Pinning Monitoring only Road Crossings Ballast Reach Scale Individual pieces Monitoring & Maintenance Plan Vertical Posts Planning Context & Scale Coordinated Watershed Plan Parallel Roadways Adaptive Management with rootwad Anchor Points Infrastructure High Density, Anchoring None

### Large Wood Risk Screening Matrix

#### LOW RESPONSE STREAM HIGH IMPACT PROJECT

Full Review -- focus on adequacy of Project Objectives, Design Criteria, Prior Project Success, and Implementation

#### HIGH RESPONSE STREAM HIGH IMPACT PROJECT

Deep Review -- with Technical Back-up

#### MEDIUM RESPONSE STREAM MEDIUM IMPACT PROJECT

**Full Review** 

LOW RESPONSE STREAM LOW IMPACT PROJECT

**Light Touch Review** 

HIGH RESPONSE STREAM
LOW IMPACT PROJECT

Full Review -- focus on adequacy of Watershed and Stream Investigations, and Design Criteria

**Increasing Stream and Site Response Potential** 

Scale of Problem to be addressed

Site Reach Multiple reaches Watershed

Landscape Sensitivity / Stream Type

Source (>10%)

Response (<3%)

Bedrock

Colluvial

Alluvial

Incised Channel

Alluvial Fan

Riparian Corridor

ng

ncreasi

Continuous/Wide Semi-continuous/Wide Discontinuous/Narrow Urbanized or Levee Confined

Bank Characteristics

Naturally Non-erodible Erosion Resistant Highly Erodible or Revetted

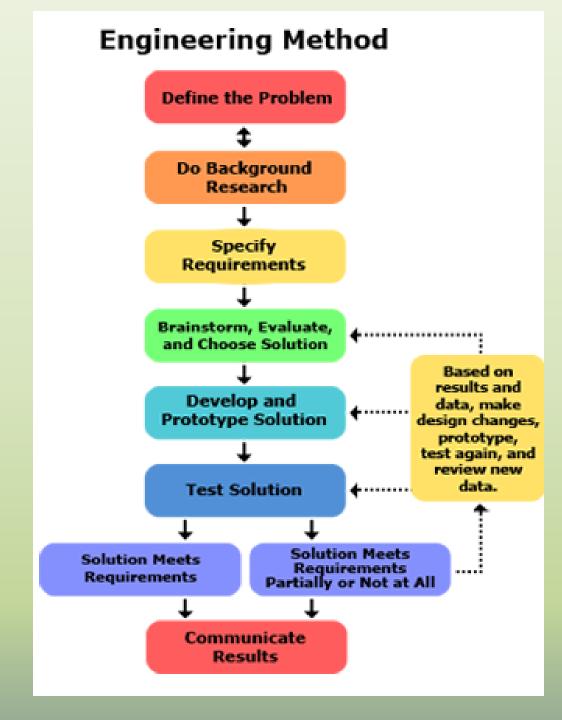
**Bed Characteristics** 

Low (boulder/cobble/clay bed) Moderate (gravel/silt bed) High (sand bed)

Dominant Hydrologic Regime

Spring-fed Snowmelt Rain Rain-on-snow Convective Thunderstorm

Design Process



## Cautions About Engineering Designs

- Physical Reality Reduced to Resolvable Conceptual Problem
- Design Evaluated on Limited Set of Parameters
   E.g.: Salmonid Passage -Max Height and Velocity
- Design Optimized to Minimum Requirements

- Low Habitat
   Complexity
- Failure to Address Full Variability of Natural Environment
- Low Resilience

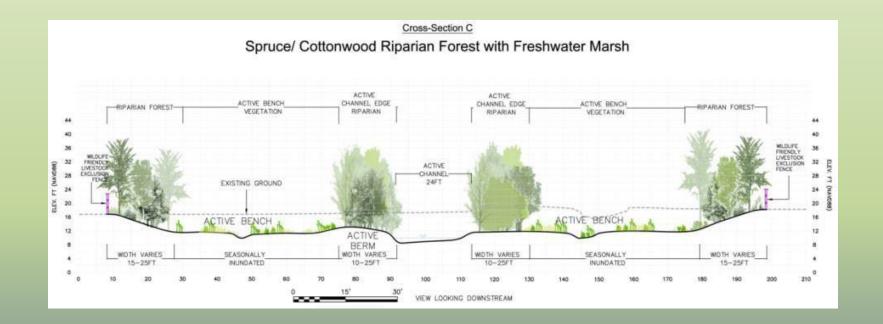


## How to Avoid Design Pitfalls

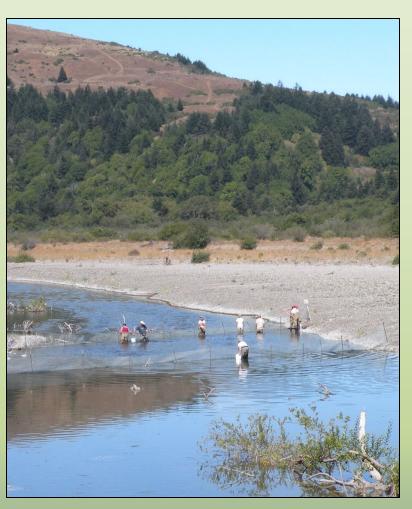
- Collaborate: Employ Mixed Discipline Teams
   Engineers, Biologists, Physical Scientists
- Establish Common Language:
   Avoid Jargon
- Biologists, Ecologists: Explain Behaviors
- Engineers: Explain How to Use, Not How it Works
- Work with Regulators to Improve Understanding

## Keys to Achieving Sustainable Designs

- Embrace Soft Approaches
- Work to Remove Anthropogenic Constraints
- Restore Physical Processes
- Provide Multiple Pathways



## Implementation





## Monitoring: Planning

- Plan Starts with Addressing Goals and Objectives
- Define Key Questions, and Spatial and Temporal Scale
- Select Appropriate Design
- Define Sample Methods, Locations, Frequency & Analysis
- Analyze and Report



## Type of Monitoring

#### **PHASE**

#### **Planning**

#### **TYPE**

- Baseline
- Status & Trend

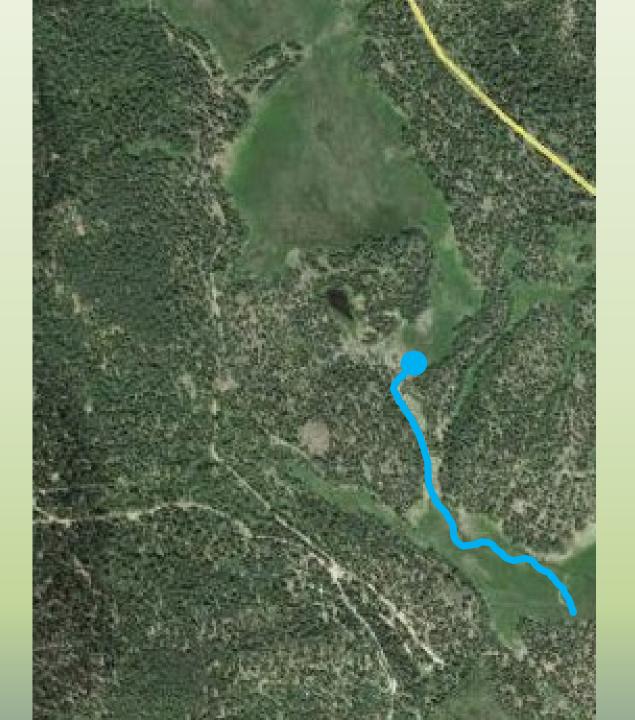
## Post Construction

- Implementation: Was it Built Correctly?
- Effectiveness:

  Does it Work as Intended?
- Validation:

Did it Achieve Goals?













#### Exercise

**Break into Three Groups and Discuss Following:** 

- (1) What are the Problems Symptoms, Potential Causes, and Scale?
- (2) Is this a Problem?
- (3) What Should you Investigate at this Site?
- (4) What Actions Should You Undertake First?